

Appendix 3

Information provided following referral to Social & Health Scrutiny Committee from Corporate Resources Overview & Scrutiny concerning budget variances.

Referral to Social & Health Scrutiny Cttee - Budget Monitoring Pd 6			
		£m	
A	Locality Teams (Localities)	0.206	See localities report below
B	Vacancy Management (Development & Resources)	0.100	
C	Family Placement (Children's Services)	0.320	
D	Professional Support (Children's Services)	0.158	
<u>Comments</u>			
B	This is the standard position as at the start of a financial year. During the year savings from vacancies will be allocated against this amount by means of a budget transfer which progressively reduces this amount to nil. This process is reversed as part of the budget setting process for the new year so that all posts are budgeted and that this amount is once again £0.100m. This is part of the Vacancy Management Initiative implemented Corporately in 2009/10. Reallocated in month 7 and will show within Development & Resources as zero.		
C	<p>Family Placement comprises of General Family Placements (o/s £5k), Adoptions (u/s £5k) and Boarded Out payments (o/s £320k). Boarded Out Payments comprises a number of significant sub categories:</p> <p>a) General Allowances - an allowance to support carers and reward them for the care they provide.</p> <p>b) Payment for skills (to Foster Carers) - additional allowances paid dependant on training undertaken by foster carers</p> <p>c) Adoption Orders - Made by Court</p> <p>d) Special Guardianship Orders - provide an alternative legal status for children that offers greater security than long term fostering but without the absolute legal severance from the birth family that stems from an adoption order.</p> <p>e) Residence Orders - an order providing where a child should live</p> <p>Costs have increased greatly since 2010/11 when the Service was £74k overspent with increases as follow:</p> <p>a) General Allowances - +13%</p> <p>b) Payment for skills (to Foster Carers) - +21%</p> <p>c) Adoption Orders - +80%</p> <p>d) Special Guardianship Orders - +152%</p> <p>e) Residence Orders - +99%</p>		

D	Professional Support accounts for around 60% of Children Services by budget and comprises three main areas (Fieldwork, Resources and CIDS - Childrens Integrated Disability Service) with the balance being made up of various areas under the direct control of the Head of Service. The major budget variances are:
	a) Fieldwork - Within this service Duty and Assessments are projected as overspending by £45k due to the need to use agency staff to cover for sickness and maternity leave thus ensuring continuity of the Service. This is a reduction from the £89k referred to at month 3 due to reduced agency costs (£16k) and additional budget (£28k) which addressed some budget shortfalls on pay. The Family Intervention Team is projected to underspend by £46k as a result of savings within pay costs. Additionally the Children and Young Adolescents Team are expected to overspend by £332k. Of this amount, £100k relates to staff costs and the need to cover posts due to sick leave and £48k relates to staff travelling. However, £180k relates to the leaving care costs of service users.
	b) Other - Within General it is projected that legal/ court costs will underspend by £55k with associated travelling underspending by £23k. This is a very volatile budget area. Local Safeguarding Children Board - following changes to the administration of this area an underspend of £25k is projected. The Corporate Parenting area is underspending by £21k. The Safeguarding Service is overspending by £47k.

Report on Localities Teams Budget and Projections

Period 6 Monitoring (To 30th September 2012)

Background

As part of the Transforming Social Services for Adults (TSSA) program, Adult Social Services have changed the traditional way of delivering services. These changes deliver a stronger focus on reablement and locality working

These changes are aimed at delivering improved outcomes for social care clients.

Within Adult Services the main service blocks are:

- Intake and Reablement
- Localities
- Disability Services
- Mental Health Service and Substance Misuse Service
- Ringfenced budgets

Localities

Within Localities services are broken down into professional and administrative functions, safeguarding and reviewing. The remainder and majority of the services being delivered are within the **Locality Teams** Heading.

At the outset of the TSSA programme, the Head of Service had anticipated that the following functions should sit within the **Locality Teams**:

- PDSI Independent Sector Homecare
- PSSI Day Care
- PDSI Independent Sector Residential Care
- PDSI Minor Adaptations

- PDSI Supported Living
- PDSI Professional Support
- Older People Day Services
- Older People Professional Support
- Older People Independent Sector Homecare
- Older People Independent Sector Residential Care
- Older People Intermediate Care Beds
- Older People Reablement

It is therefore these functions that make up the locality team budget and expenditure which is currently being reported in accordance with the budget book and monitored for 2012/13 under the following three locality teams, North East, North West and South.

Following phase 1 of TSSA and during the detailed organisation of services, it has since been decided that the PDSI elements listed above will not form part of the locality team budgets. The majority of the services within the former PDSI services will form a separate line under the Disability Services Heading, with only the Occupational Therapy service remaining as part of the locality teams.

This will require a realignment of the budget and expenditure associated with this service from 1st April 2013 by which time, the TSSA programme will have been completed.

Locality Teams Period 6 Monitoring Position

Due to the complex nature of the locality team budget there are a number of services which contribute to the figures. As part of the narrative to Executive we report on the most significant variances with the aim of maintaining a balance between informing on the major factors and not giving every single detail.

Period 6 monitoring is projecting an overspend of £206k within Locality Teams which is made up of the following:

Service	Projected (U/S)/OS
	£'000
PDSI Independent Sector Homecare	148
PDSI Day Care	4
PDSI Independent Sector Residential Care	(257)
PDSI Minor Adaptations	77
PDSI Supported Living Service	13
PDSI Professional Support	(17)
Older People Day Services	(76)
Older People Professional Support	38
Older People Independent Sector Homecare	205
Older People Independent Sector Residential Care	58
Older People Intermediate Care Beds	(33)
Older People Reablement	46
Total Variance Locality Teams	206

The main variances above are explained in more detail below:

1. PDSI Independent Sector Homecare £148k O/S.

This overspend is mostly due to service users that were expected to require residential care but on assessment determined to require homecare. It is planned to transfer budget from the Residential Care budget line to offset this overspend.

2. PDSI Independent Sector Residential Care (£257k) U/S.

This reflects the needs of the current cohort of service users together with work undertaken within the service to review care packages to minimise, where possible, the use of residential services. There is also budget within this service that needs to be transferred to the PDSI Homecare service (1 above).

3. PDSI Minor Adaptations £77k O/S.

This reflects ongoing and increasing demand for the service. Additional budget (£15k) is to be transferred into this area which will reduce the overspend. A review of the service is also being undertaken to ensure that value for money is being obtained.

4. Older People Day Services (£76k) U/S.

This reflects a reduced demand for independent sector day services due to the positive effects of TSSA on people's ability to live independently.

5. Older People Independent Sector Homecare £205k O/S.

The review of service provision through TSSA has placed an increasing demand on the provision of homecare by the independent sector rather than through the in-house team which are increasingly being used to provide reablement services (the in house team are included within Intake and Reablement). However, this will require the movement of budget released by reducing the size of the in-house homecare team to fund the increased independent sector costs. This budget movement has not yet occurred.

The Way Forward

Clearly, the complex nature of the TSSA review has led to a great deal of change in the way services within Social Services for Adults has been delivered and reported. The next step will be to make changes which reflect the detailed work that has been undertaken as part of phase 2, which will result in changes to budget lines as outlined above.

This will be undertaken as part of the budget build up for 13/14 and be effective from 1st April 2013.